Filed by Churchill Capital Corp II Pursuant to Rule 425 under the Securities Act of 1933 and deemed filed pursuant to Rule 14a-12 under the Securities Exchange Act of 1934 Subject Company: Churchill Capital Corp II Commission File No. 001-38960 Date: January 12, 2021



### CHURCHILL CAPITAL skillsoft." Global Knowledge.

# Investor Presentation

January 2021



## Disclaimer

#### IMPORTANT ADDITIONAL INFORMATION AND WHERE TO FIND IT

This communication is being made in respect of the proposed merger transaction involving Churchill II and Skilsoft. Churchill II intends to fife a registration statement on Form S-4 with the SEC, which will include a proxy statement of Churchill II and Skilsoft. Churchill II and Skilsoft. Churchill II and Skilsoft. Before making any voting or investment decision, investors and security holders of Churchill II and Skilsoft are urged to carefully read the entire registration statement and proxy statement/prospectus. when they become available, and any other relevant documents field with the SEC, as well as any amendments or supplements to these documents, because they will contain important information about the proposed transaction. The documents field by Churchill II with the SEC and perform Churchill II and Skilsoft. Churchill II and Skilsoft are urged to carefully read the entire registration statement and proxy statement/prospectus. when they become available, and any other relevant documents field with the SEC, as well as any amendments or supplements to these documents. Under of charge fine of charge from Churchill II and Skilsoft. Churchill II and Skilsoft are urged to carefully read the entire registration statement and proxy statement/prospectus. when they become available, and any other relevant documents field and was use gover, in addition, the documents field by Churchill II and supplements. Decause they will contain imformation about the proposed transaction. The documents field by Churchill II and supplements are obtained free of charge from Churchill II and supplements. Decause they off free of charge from Churchill II as the section of the obtained free of charge from Churchill II as the section of the obtained free of charge from Churchill II and supplementations are used to churchill Churchill II as a section of the obtained free of charge from Churchill II as the section of the obtained free of charge from Churchill II and Skilsoft.

Churchill III, Skillsoft and certain of their respective directors and executive officers may be deemed to be participants in the solicitation of proxies from the stockholders of Churchill II, in favor of the approval of the merger. Information regarding Churchill II's directors and executive officers is contained in Churchill II's Annual Report on Form 10 K for the year ended December 31, 2019 and its Quarterly Report on Form 10-Q for the quarterly periods ended March 31, 2020, June 39, 2020, and September 30, 2020 which are filed with the SEC. Additional information regarding the interests of those participants in the directors and executive officers is submitted by reading the registration statement and the proxy statement/prospectus and other relevant documents filed with the SEC. When they become available. Free copies of these documents may be obtained as described in the preceding paragraph.

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This communication contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 including, but not limited to, Churchill's, Skillsoft's and Global Knowledge's expectations or predictions of future financial or business performance or conditions. Forward-looking statements are inherently subject to risks, uncertainties and assumptions. Generally, statements that are not historical facts, including statements more performance or conditions. Forward-looking statements may be preceded by, followed by or include the words 'Deleves,' "etainties,' "privates'. "privates'. "privates'. "privates'. "privates'' are inherently subject to risks, uncertainties and assumptions. Generally, statements that are not historical facts, including statements concerning our possible or assumed future actions, business strategles, 'Chance''s privates'. "privates'. "privates'. "privates'. "privates'. "privates'. "privates'. "privates'' are inherently subject to risks and uncertainties that may cause adual events, results or performance to differ materially from those indicated by such statements. In these forward-looking statements are indicated by such statements and adual works' results or performance to consider in determining future results and should be reviewed in their entirety. These forward-looking statements are indicated by such adatements, and chance and and, and none of Churchill, Skillsoft and Global Knowledge believe there is a reasonable basis for them. However, there can be no assurance that the vents, results or thends identified in these forward-looking statements will occur or be achieved. Forward-looking statements such adate, and none of Churchill, Skillsoft or Global Knowledge belies with the results and should any obligation, and expressly disclaim any obligation. The second obligation and expressly disclaim any obligation, and expressly disclaim any

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Any financial projections in this communication are forward-looking statements that are based on assumptions that are inherently subject to significant uncertainties and contingencies, many of which are beyond Churchill's, Skillsoft's and Global Knowledge's control. While all projections are necessarily speculative, Churchill, Skillsoft and Global Knowledge believe that the preparation of prospective financial information involves increasingly higher levels of uncertainty the further out the projections are necessarily speculative, Churchill, Skillsoft and Global Knowledge believe that are subject to a vide variety of significant unsertainties that could cause actual results of firm the data of preparation. The assumptions and estimates undersing the projections in this communication should not be regarded as an indication that Churchill, Skillsoft and Global Knowledge, or their representatives, considered or consider the projections to be a reliable prediction of thur events.

Annualized, pro forma, projected and estimated numbers are used for illustrative purpose only, are not forecasts and may not reflect actual results.

This communication is not intended to be all-inclusive or to contain all the information that a person may desire in considering an investment in Churchill and is not intended to form the basis of an investment decision in Churchill. All subsequent written and oral forward-looking statements concerning Churchill, Skillsoft and Global Knowledge, the proposed transactions or other matters and attributable to Churchill, Skillsoft and Global Knowledge, the proposed transactions or other matters and attributable to Churchill, Skillsoft and Global Knowledge or any person acting on their behalf are expressly qualified in their entirety by the caucinary statements above.

Some financial information in this communication, including Adjusted EBITDA and Adjusted EBITDA margin projections, have not been prepared in accordance with generally accepted accounting principles ('GAAP'). Churchill II is unable to provide reconciliations to the most directly comparable GAAP measures without unreasonable effort due to the uncertainty of the necessary information for such calculations.

## **Overview of CHURCHILL CAPITAL**

#### Who We Are

vehicles

### A unique model, the Creating value by first GP team focused purely on public equity

A track record of acquiring proven, profitable, growing businesses of scale leveraging the active engagement of high performing Fortune 500 CEOs

A competitive edge

in global sourcing

The demonstrated best partner for prospective targets

A pioneer in public

equity vehicles for

scale investments

#### The Churchill companies

Asset	Clarivate Analytics	.3 MultiPlan.	
Vehicle	CHURCHILL CAPITAL I	CHURCHILL CAPITAL III	
Acquisition Announced	January 2019	July 2020	
Churchill Partner	Jerre Stead	Paul Galant & Bill Veghte	
Equity Value	\$17B	\$7B <sup>(1)</sup>	
Firm Value	\$21B	\$11 B <sup>(1)</sup>	
skillsoft <sup>*</sup>   CHU Raised June 2019 CHURCHILL CA	9 PITAL IV	<sup>CAL II</sup> \$690M \$2.07B	
Raised July 2020 CHURCHILL CA Announced Septe	PITAL V	\$400M	
\$35B+ in ass	ets under the Cl	hurchill Umbrella	

Source: FactSet. Market data as of 11/10/20. (1) Based on value at close.

## Overview of **Prosus**

#### Company Overview

- · Top ten global consumer internet company / Largest listed in Europe by asset value
- · Leadership position across countries on five continents
  - Early investor in Tencent and OLX
- · Listed by Naspers on Euronext Amsterdam in September 2019 under ticker PRX
  - Part of the Euro Stoxx 50 index
  - Market capitalization of \$170bn+
- · Focused on companies with high growth and leadership positions addressing big societal needs



Source: FactSet. Market data as of 11/10/20.

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## Creating the new skillsoft<sup>№</sup>

Purchase price	<ul> <li>Skillsoft ~\$1.3B</li> <li>Global Knowledge ~\$233M</li> </ul>
Combined Valuation multiples <sup>(1)</sup>	<ul> <li>Revenue: 2.2x</li> <li>Adj. EBITDA: 7.6x</li> <li>Levered Free Cash Flow: 5.6x</li> </ul>
Capital structure	<ul> <li>\$530M PIPE<sup>(2)</sup></li> <li>Net debt of ~\$115M, 0.6x Adj. EBITDA<sup>(2,3,4)</sup></li> </ul>
Ownership <sup>(2,5)</sup>	<ul> <li>Churchill: ~50%</li> <li>Skillsoft shareholders: ~17%</li> <li>PIPE: ~32%</li> </ul>
Partners	<ul><li>Churchill Capital</li><li>Prosus</li></ul>
Timing	<ul><li>S-4 Filing as soon as possible</li><li>Expected closing CY Q1 or Q2 2021</li></ul>

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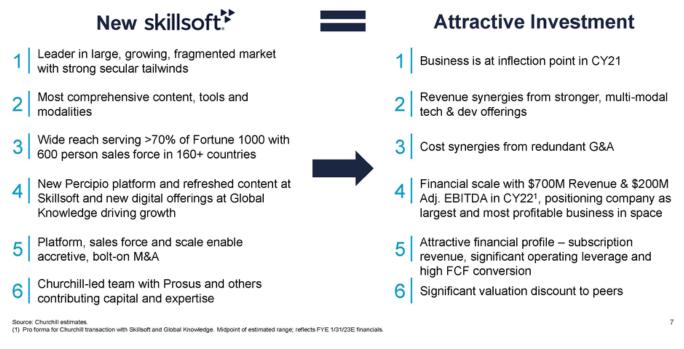
(1) Based on acquisition values and FYE 1/31/2023E financials. LFCF assumes ~70% conversion. (2) PIPE subject to certain conditions; \$400M incremental investment by Prosus subject to certain conditions including CFUS approval; assumes no redemptions. (3) Based on FYE 1/31/2023E 4,d, EBITDA midpoint. (4) Debt includes Skillsoft debt and debt pro forma for Global Knowledge transaction. (5) Excludes impact of warrants, management equity, and portion of Founder Shares on wested at 812:30 share price.

## Significant value creation opportunity for investors

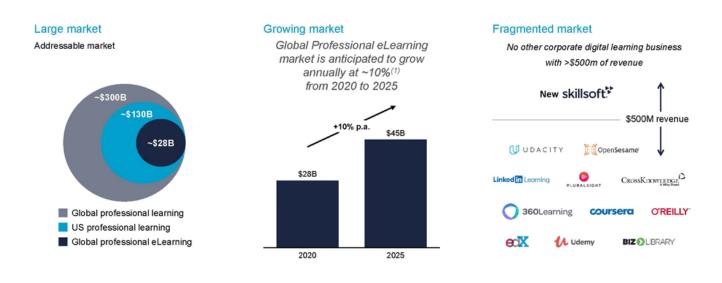


Source: FactSet. Market data as of 11/10/20. (1) Based on acquisition values of Skillsoft and Global Knowledge. Multiples based on midpoint of FYE 1/31/23E range. LFCF assumes ~70% conversion.

# We are creating the new skillsoft. ♣ as the world's leading digital corporate learning company



## The corporate learning market is large, growing and fragmented



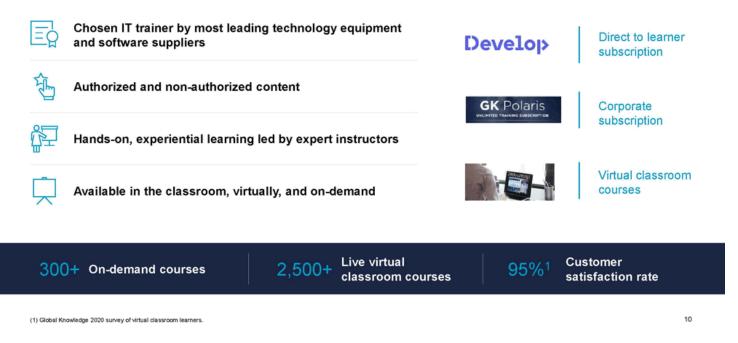
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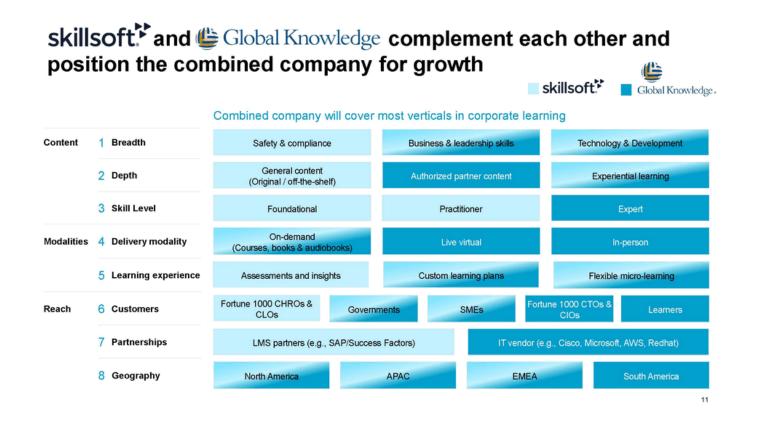
Source: Third-party consultant market research report, Tyton Partners, Grand View Research. (1) Within the Global Education Technology market which is anticipated to grow annually at 18% from 2020 to 2027.

# Standalone skillsoft. is a leading provider of comprehensive digital corporate learning content and tools

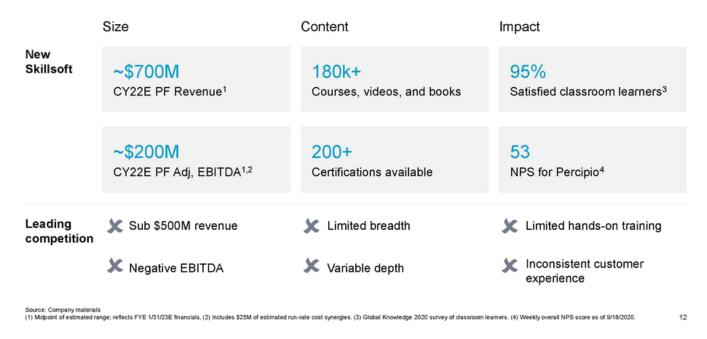


# Standalone Global Knowledge is a world leader in IT and business skills training





# The new SkillSOft will be an industry leader in size, content, and impact





The new skillsoft<sup>▶</sup> will be the digital corporate learning leader, with leading positions across segments



Note: Skillsoft market shares for self-paced online digital learning globally, based on internal estimates; competitors' shares based on internal estimates on revenue allocations.

## Both companies at inflection point and positioned for growth



First certified interoperable with SAP Learning (2003) On-demand video offering (2007)

Broadest content library in market Relationships with most Fortune 500 companies Taken private and encumbered with debt while venture-backed competitors launched new features (e.g., badging, credentialing, direct to learner selling) Launched Percipio Shifted to learner focus Started integration with 3rd party LMSs Created live instruction capabilities Launched rebranding effort

Skillsoft to catalyze its pivot to growth...

	1995-2010: Formation and growth	2010-2020: Roadblocks and competitive pressures	Present: Intersecting inflection points
Global Knowledge.	Classroom training for expert authorized technology Large, loyal customer base Largest partner for authorized vendors (MSFT, AWS, CSCO)	Encumbered with debt, then hit with COVID-19, causing classroom sales decline	Accelerated virtual adoption Launched on-demand subscription Expanded into foundational and practitioner level IT content training

percipio. platform is the technological foundation for future growth



#### The Percipio platform

- · Learner focused
- · Skill-based learning paths
- Al-enabled
- Badges, opensource content, microlearning, mobile app

Why customers choose Percipio

- · Easy interface
- Broad content
- Better engagement
- · Reliable tracking
- · Integration with leading LMSs



up to 29 pt Increase in retention<sup>1</sup> 15

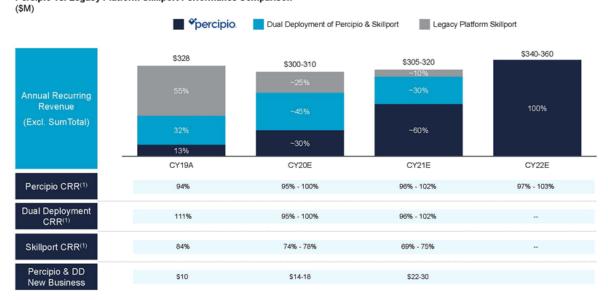
Source: Percipio.com, Skillsoft financials (1) Compared to Skillsoft legacy platform; increase in retention varies by quarter.

## The strength of *percipio* has been driving customer wins

Company Description	Win Type	Competition	Date	Skillsoft Value Drivers
\$20B+ TEV company in the information technology sector	Winback	LinkedIn Learning	January 2020	Learner-driven experience design of Percipio     Strength of new course design     Proven integration with LMS platform
Multi-billion-dollar TV network	Head-to-Head	LinkedIn Learning	April 2020	<ul> <li>Percipio platform integration</li> <li>MIT neuroscience research, validation of learning methodology</li> <li>Leadership development offering</li> </ul>
1B+ TEV company in the business services and retail sector	Head-to-Head	<ul> <li>LinkedIn Learning</li> <li>Degreed</li> <li>Udemy</li> </ul>	April 2020	<ul> <li>Aligned to needs of 6-7 distinct business units</li> <li>High value learnings paths and channels</li> <li>Blend of customer content and channels</li> </ul>
\$5B+ TEV company in the financial services sector	Head-to-Head	<ul><li>LinkedIn Learning</li><li>Pluralsight</li></ul>	May 2020	<ul> <li>Single source provider aligned across the busines</li> <li>Enabled key requirements for organization</li> <li>Strong user experience feedback</li> </ul>
\$40B+ TEV company in the telecommunications sector	Early Renewal	LinkedIn Learning	July 2020	Breadth of offering; new experience with Percipio     Multi-modal content     Support for custom content
Multi-billion-dollar company in the manufacturing sector	Renewal	LinkedIn Learning	July 2020	Breadth of coverage, including compliance     Multi-modal content     Custom content
\$100M+ company in the business solutions sector	Winback	LinkedIn Learning	August 2020	<ul> <li>Single source provider for T&amp;D, Compliance, L&amp;E</li> <li>Deep T&amp;D capabilities+ Labs</li> <li>Customized, mapped to ASG capability framework</li> </ul>
Multi-billion-dollar company in the digital technology sector	Head-to-Head	LinkedIn Learning	September 2020	<ul> <li>High value learnings paths and channels</li> <li>Multi-language</li> <li>Strong user experience feedback</li> </ul>

# percipio is exhibiting strong momentum

Percipio vs. Legacy Platform Skillport Performance Comparison

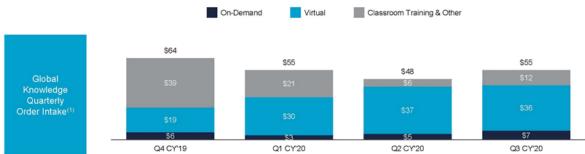


Note: Dual Deployment (DD) reflects customers who are paying for Percipia and Skilport platform. Percipia reflects customers who are only paying for legacy platform Skilport. Legacy platform Skilport reflects customers who are only paying for legacy platform Skilport. Information shown reflects PYE January 31st financials (e.g., PYE 1731/22 shown for CY2021). (f) CRR represents combined enswering which includes upset (downset and churum of existing customers; CRR does not include new business from new customers.

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## Global Knowledge has stabilized with improved product mix

Global Knowledge Sequential Order Intake Progression (\$M)



- COVID-19 expected to negatively impact classroom revenue by ~\$120-125M<sup>(2)</sup> offset by ~\$40M increase from growth in virtual and on-demand offerings
- · Order intake has stabilized and is growing sequentially
- · On-demand subscription will be a future growth driver for the business

Note: Information shown reflects FYE January 31st financials (e.g., FYE 1/31/21 shown for CY2020). (1) Order intake represents contracted sales commitments for the forward 12-month period. (2) Based on estimated change in total Classcoor Training and Other revenue from CY18A to CY20E (FYE January 31" financials).

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## Churchill-led investor group will accelerate the pivot to growth

## CHURCHILL CAPITAL + Prosus

Partnership of Leading EdTech and Growth Investors	Cash infusion supports investment in:
	Product development and deployment
Contributing capital, expertise, and management talent	Sales and marketing
A management talent	Business optimization
Balance sheet restructuring repositions business (\$1B+ new equity invested	Mergers and acquisitions
✓I business (\$1B+ new equity invested and eliminating ~\$1.5B debt and ~\$1.0 sponsor equity)	A Talent and culture
sponsor equity)	20

# Churchill strategy to transform the new skillsoft<sup>№</sup>

### Product development & deployment

- · Accelerate Percipio migration with LMS integrations
- Integrate and expand tech & dev offerings
- Create multi-modal learning journeys with on-demand, virtual and classroom
- Continue to enhance tools, leveraging AI, adaptive learning, custom content development
- Invest in new content organically and through partnerships and M&A

## Sales & marketing

- Complete sales transformation with staffing of customer acquisition teams
- Create integrated tech & dev sales team to cross-sell both companies' offerings
- Increase marketing and product qualified lead generation
- Leverage digital selling tools and Global Knowledge ecommerce platform to engage learners directly

## Business optimization

- · Realize \$20M+ in near-term cost synergies
- · Leverage best cost locations
- Upgrade back office systems to realize efficiencies and integrate future acquisitions

#### Mergers & acquisitions

- Expand corporate development team and leverage Churchill for opportunity sourcing
- Create capability to rapidly acquire and integrate tuck-ins
- Consider larger, accretive and transformational opportunities in-line with capital policy

### alent and culture

- · Create high performance leadership team (best athlete)
- Transform culture, built upon an inspiring purpose, vision and values
- Attract and retain top talent at all levels using equity compensation where appropriate

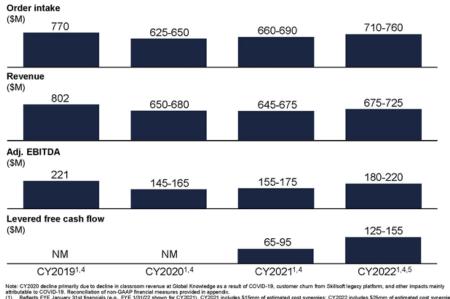
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## Skillsoft will accelerate growth with strategic acquisitions



## **Financial Overview**

**Key Metrics** 



Note: CY2020 decline primarily due to decline in classroom revenue at Global Knowledge as a result of COVID-19, customer churn from Skilsoft legacy platform, and other impacts mainly
athibutable to COVID-19, Reconciliation of non-GAAP financial measures provided in appendix.
(1) Reflects FYE January 31st financials (e.g., FYE 1/31/22 shown for CY2021). CY2021 includes \$15mm of estimated cost synergies; CY2022 includes \$25mm of estimated cost synergies; CY2022 includes \$25mm of estimated cost synergies; CY2022 includes \$25mm of estimated cost synergies; CY2022 includes \$15m of estimated cost synergies; CY2022 includes \$25mm on encoded cost of the companies insults on encode cost synergies; CY2022 includes \$25mm on encoded cost synergies; CY2022 includes \$25mm on encode

### **Short-Term Metrics**

66% **Revenue from subscriptions** 

23 - 27%Short-Term Adj. EBITDA Margin<sup>6</sup>

0.6x Net Leverage at Close<sup>2,3</sup>

\$535M Cash on Balance Sheet<sup>3</sup>

#### Long-Term Target Metrics<sup>6</sup>

7 - 10%Sector Growth Run-Rate Achieved During 2023

Target Long-Term Adj. EBITDA Margin

75 - 85% Long-Term LFCF Conversion

## **Transaction Summary**

### PF Equity Ownership

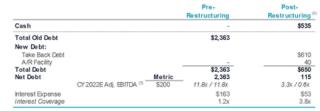
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	Own	ership			
	Day 1 Ov	vnership <sup>(1)</sup>	Inc. Revested Promote		
Shareholders	Shares	%	Shares	%	
Churchill SPAC	81.9	50.1%	86.3 (2)	51.4%	
Skillsoft S/H	28.5	17.4%	28.5	17.0%	
Common Equity PIPE Investors (7)	53.0	32.4%	53.0	31.6%	
Total Shares Outstanding	163.4	100.0%	167.8	100.0%	

The sponsor will agree to a portion of promote unvesting and revesting at \$12.50

· Substantial value will be created for investors before Churchill's sponsor receives all Founder shares

#### Illustrative Capital Structure (\$M)



Source: Churchill estimates, management estimates. (1) Excludes warrants and management equity. (2) Includes all Founder shares before unvesting and revesting 25% of Founder shares at \$12.50 share price. (3) \$700M available cash in Churchill Capital; assumes \$10M of interest from cash held in trust. (4) \$250M for Skillsoft and Global Knowledge lenders. (5) Reflects FYE 1/31/22E Adj. EBITDA midpoint. (6) Pro forma for Churchill transactions with Skillsoft and Global Knowledge; assumes no redemptions. (7) PIPE subject to certain conditions; \$400M incremental investment by Prosus subject to certain conditions including CFIUS approval. 24

#### **Acquisition Values**

- Skillsoft Purchase Price: \$1.3B
- Global Knowledge Purchase Price: \$233M

#### Illustrative Sources and Uses (\$M)

Sources		
	\$	%
Churchill Cash (IPO) (3)	\$700	42.0%
Issue Equity to Skillsoft S/H	285	17.1%
Common Equity PIPE Cash (7)	530	31.8%
Cash from Skillsoft & GK Balance Sheet	61	3.7%
Take Back Debt (4)	90	5.4%
Total Sources	\$1,666	100.0%
	\$	%
Cash Paid to Skillsoft S/H	\$505	30.3%
Issue Equity to Skillsoft S/H	285	17.1%
Cash Paid to GK Lenders	172	10.3%
Take Back Debt (4)	90	5.4%
Transaction Fees	80	4.8%
Cash to Balance Sheet	535	32.1%
Total Uses		

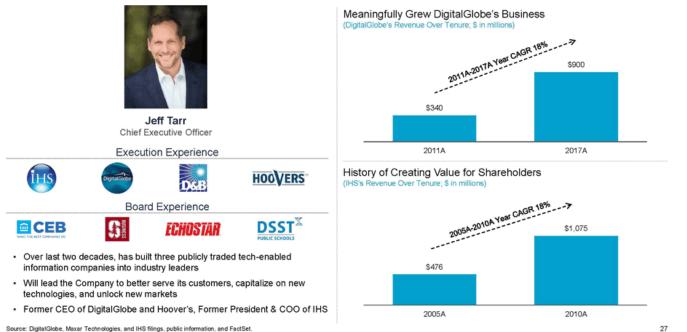
# We are creating the new skillsoft.<sup>比</sup> as the world's leading digital corporate learning company

New skillsoft <sup>▶</sup>	Attractive Investment
Leader in large, growing, fragmented market with strong secular tailwinds	<b>1</b> Business is at inflection point in CY21
2 Most comprehensive content, tools and modalities	2 Revenue synergies from stronger, multi-modal tech & dev offerings
3 Wide reach serving >70% of Fortune 1000 with 600 person sales force in 160+ countries	3 Cost synergies from redundant G&A
4 New Percipio platform and refreshed content at Skillsoft and new digital offerings at Global Knowledge driving growth	4 Financial scale with \$700M Revenue & \$200M Adj. EBITDA in CY22 <sup>1</sup> , positioning company as largest and most profitable business in space
5 Platform, sales force and scale enable accretive, bolt-on M&A	5 Attractive financial profile – subscription revenue, significant operating leverage and
6 Churchill-led team with Prosus and others contributing capital and expertise	high FCF conversion6Significant valuation discount to peers
Source: Churchill estimates. (1) Pro forma for Churchill transaction with Skillsoft and Global Knowledge. Midpoint of estimated range; reflects FYE 1/31/23E financials.	25

Appendix

## Jeff Tarr to lead the new skillsoft<sup>™</sup>

Transformational executive with a track record of success building tech-enabled services companies into trusted industry leaders.



Source: DigitalGlobe, Maxar Technologies, and IHS filings, public information, and FactSet.

## **Financial Overview**

(\$M)

	Calendar Year				
	2018A <sup>(1,2)</sup>	2019A	<sup>2)</sup> 2020E <sup>(1)</sup>	<sup>2)</sup> 2021E <sup>(1)</sup>	<sup>a</sup> 2022E
Skillsoft Order Intake:					
Content	\$365	\$347	\$310 - \$3200		
SumTotal	149	138	115 - 120		
Total Skillsoft Order Intake	\$513	\$485	\$425 - \$440	\$435 - \$450	\$465 - \$495
Global Knowledge Order Intake:					
Classroom Training and Other	\$187	\$171	\$45 - \$50 <sup>(4)</sup>		
Digital Offerings	125	113	155 - 160		
Total Global Knowledge Order Intake	\$313	\$285	\$200 - \$210	\$225 - \$240	\$245 - \$265
Pro Forma Order Intake	\$826	\$770	\$625 - \$650	\$660 - \$690	\$710 - \$760
Skillsoft Revenue:					
Content	\$378	\$363	\$330 - \$340 <sup>(3)</sup>		
SumTotal	156	152	120 - 130		
Total Skillsoft Revenue	\$534	\$514	\$450 - \$470	\$430 - \$445	\$440 - \$470
Global Knowledge Revenue:					
Classroom Training and Other	\$199	\$180	\$55 - \$60 <sup>(4)</sup>		
Digital Offerings	119	108	145 - 150		
Total Global Knowledge Revenue	\$318	\$288	\$200 - \$210	\$215 - \$230	\$235 - \$255
Pro Forma Revenue	\$852	\$802	\$650 - \$680	\$645 - \$675	\$675 - \$725
Skillsoft Adj. EBITDA	\$211	\$185	\$130 - \$145		
Global Knowledge Adj. EBITDA	32	36	15 - 20		
Pro Forma Adj. EBITDA (5)	\$244	\$221	\$145 - \$165	\$155 - \$175	\$180 - \$220
Pro Forma Adj. Net Income				\$90 - \$105	\$110 - \$145

redge as a result of COVID-19, customer churn from Skillsoft legacy platform, and other impacts mainly attributable to COVID-19. Product level view of Order Intake / Revenue for Skillsoft Note: CY2020

Col (1) (2) ures provided in appendix. vn for CY2021). CY2021 includes \$15mm of estim resent the combined results of Skillsoft and Global

ated cost synergies; CY2022 includes \$25mm of estimated cost synergies. I Knowledge, assuming that they had been consolidated for the still LTM pe pect of Global Knowledge. These unaudited pro forma non-GAAP financial is unaudited pro forma non-GAAP financial results are not necessarily inde 1/31/22 shows and cial results present the co-ing for Skillsoft or any pur-tion required in Article 11ods ended 1/31/2019 and 1/31/2020. These unaudited pro forma non-GAA results are not prepared in accordance with Article 11 of the SEC's Regular fine of what the companies' results would have been if they had been und nts in resp ion. These ting adjustm company for votice 11-compliant es' future results foil in services in CY20. coom Training and C indix for CY2018 and out for CY2018 and the service of t ing the

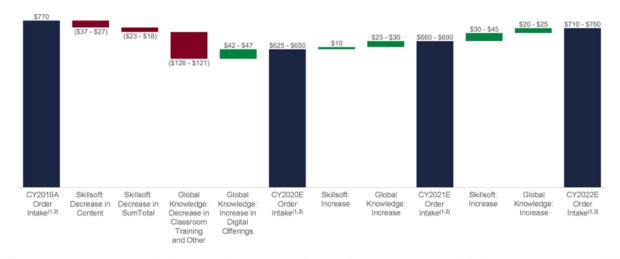
20. nd Other line item is ~\$20mm in CY20

(3) (4) (5) 20 adjustments is estimated cos

). Will be consistent with CY2018 and CY2019; on a going forward basis, the Company intends to exclude non-recurring, non-cash items including stock-to achieve synergies of S20mm. d interest expense minus estimated adjusted taxes at pro forma cash tax rate; pro forma adjusted net income excludes purchase price amortization and and CY2019; CY20 34. CY2021 excluder 28 n page (6)

## **Financial Summary**

CY2019A – CY2022E Pro Forma Order Intake Bridge (\$M)



Note: CY2020 decline primarily due to decline in classroom revenue at Global Knowledge as a result of COVID-19, customer churn from Skilsoft legacy platform, and other impacts mainly attributable to COVID-19, Product level view of Order Intake / Revenue for Skilsoft Content and Sum Total. Resconciliation of non-GAAP francial measures provided in appendix. (1) Reflects FYE January 31st Intancials (e.g., FYE 1012/22 binned to Stimmon of estimated cost synergies; CY2022 includes \$25mm of estimated cost synergies; (2) The above unaudited pro forma non-GAAP francial results present the combined results of Skilsoft and Global Knowledge, assuming that they had been consolidated for the full LTM periods ended 151/2019 and 1/31/2020. These unaudited pro forma non-GAAP francial results do not reflect feets start accounting for Skilsoft and Global Knowledge, assuming that they had been consolidated for the full LTM periods ended 151/2019 and 1/31/2020. These unaudited pro forma non-GAAP francial results do not reflect feets start accounting for Skilsoft and Global Knowledge, these unaudited pro forma non-GAAP francial results and treatments in respect of Global Knowledge. These unaudited pro forma non-GAAP francial information. These unaudited pro forma non-GAAP francial results are not prepared in accontance with Article 11 of the Rescue unaudited pro forma non-GAAP francial results are not research of the distance information. These unaudited pro forma non-GAAP francial results are not prepared or of the companies' fraver ensults for the reflect of the adjustments that would be required in Article 11 of the unaution fraver ensults are not prepared or of the companies' fraver ensults do not reflect the adjustments that would be required in Article 11 of the unaution fraver ensults are not prepared or of the companies' fraver ensults are not prepared or of the companies' fraver ensults are unautified pro forma non-GAAP francial results are not recessarily indicative of what the comparies' results would have been if they h

## Financial Summary (Cont'd)

CY2019A – CY2022E Pro Forma Revenue Bridge

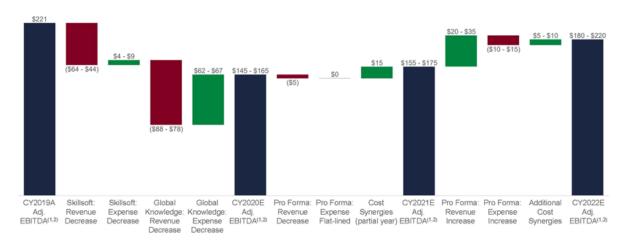
(\$M)



Note: CY2020 decline primarily due to decline in classroom revenue at Global Knowledge as a result of COVID-19, customer churn from Skillsoft legacy platform, and other impacts mainly attributable to COVID-19. Product level view of Order Intake / Revenue for Skillsoft legacy platform, and other impacts mainly attributable to COVID-19. Product level view of Order Intake / Revenue for Skillsoft legacy platform, and other impacts mainly attributable to COVID-19. Product level view of Order Intake / Revenue for Skillsoft legacy platform, and other impacts mainly attributable to COVID-19. Product level view of Order Intake / Revenue for Skillsoft and Signaft Knowledge, assuming that they had been consolidated for the skill LTM periods ended 1/31/2019 and 1/31/2020. These unaudited pro forma non-GAAP financial results of nor reflect fields that accounting for Skillsoft and Global Knowledge, assuming that they had been consolidated for the skill LTM periods ended 1/31/2019 and 1/31/2020. These unaudited pro forma non-GAAP financial results of nor reflect fields that accounting for Skillsoft and Global Knowledge. These unaudited pro forma non-GAAP financial results are not prepared in accounting advectments in respect of Global Knowledge. These unaudited pro forma non-GAAP financial results are not prepared are not prepared as eccounting advectments in respect of Global Knowledge. These unaudited pro forma non-GAAP financial results are not prepared or discount and externation. These unaudited pro forma non-GAAP financial results are not prepared or discounting for Skillsoft and Knowledge. Even unaudited pro forma non-GAAP financial results are not prepared or discounting for Skillsoft ender of the companies floater results of unot reflect or discount and externation. These unaudited pro forma non-GAAP financial results are not prepared or discounting for Skillsoft ender of the companies floater results of the reflect or discount and externation. These unaudited pro forma non-GAAP financial results are not necessarily

## Financial Summary (Cont'd)

CY2019A - CY2022E Pro Forma Adj. EBITDA Bridge (\$M)



e at Global Knowledge as a result of COVID-19, customer churn from Skillsoft legacy platform, and other impacts mainly attributable to COVID-19. Rec Note: CY2020 decline prim arily due to decline in class GAAP app (1) (2)

nds... Refects FYE January 31st financials (e.g., FYE 1/31/22 shown for CY2021). CY2021 includes \$15mm of estimated cost synergies; CY2022 includes \$25mm of estimated cost synergies. The above unaudited pro forma non-GAAP financial results present the combined results of Skillsoft and Global Knowledge, assuming that they had been consolidated for the \$11 LTM periods ended 1/31/2019 and 1/31/2020. These unaudited pro forma non-GAAP financial results are not prepared in accordance with Article 11 of the SEC/S Regulation S.X. and may not reflect other adjustments that would be required in Article 11-compliant financial information. These unaudited pro forma non-GAAP financial results are not prepared in accordance with Article 11 of the SEC/S Regulation S.X. and may not reflect other adjustments that would be required in Article 11-compliant financial information. These unaudited pro forma non-GAAP financial results are not necessarily indicative of what the comparies' results would have been if they had been under common control during the periods presented or of the companies' future results 1000mig the business combination.

## Summary of Shares Outstanding at Various Prices

(Shares in M)

Share Price	Public IPO Shares	Total Shares Outstanding	Public Shares as % of Shares Outstanding (Incl / Excl Public Warrants) <sup>(9</sup>
\$10.00	69.0	163.4	42.2%/ 42.2%
\$12.00	70.0	166.0	42.1%/41.6%
\$14.00	73.1	178.8	40.9%/ 38.6%
\$16.00	75.5	185.2	40.8%/ 37.3%
\$18.00	77.3	190.1	40.7%/36.3%
\$20.00	77.3	191.6	40.4%/36.0%

#### **Churchill Public Shares:**

- · Includes 69.0M public IPO shares
- Includes 23.0M public warrants issued in connection with the IPO - Strike price of \$11.50 / share and forced redemption price of \$18.00 / share

#### **Total Shares Outstanding:**

- · Includes 28.5M shares issued to Skillsoft shareholders
- Includes 53.0M shares issued to PIPE investors<sup>(2)</sup>
- · Includes 16.7M warrants issued to PIPE investors at substantively identical terms as the public warrants
- · Includes 5.0M warrants issued as consideration for Global Knowledge transaction
- \$11.50 strike price; no forced redemption
- · Includes 17.25M founder shares
- 4.3M founder shares subject to vest only if the share price exceeds \$12.50 per share
- · Includes 17.3M private placement warrants purchased or acquired by the sponsor(3)
  - \$11.50 strike price; no forced redemption

Note: Shares and warrants net for Treasury Stock Method ("TSM"). Excludes management equily. (1) Public shares including public warrants (on a TSM basis) as % of total shares outstanding public shares excluding public warrants (on a TSM basis) as % of total shares outstanding. (2) PIPE subject to estrain conditions: 4900M in exemptal investment by Procus subject to certain conditions including CFIUS approval. (3) Includes 1.5mm warrants payable to Churchill sponsor for loan to Churchill at Churchill sponsor's option. 0000

## **Reconciliation of Non-GAAP Financial Measures**

# Pro Forma Adj. EBITDA Reconciliation (\$M)

		LTM 1/31/19			LTM 1/31/20		
	Skillsoft <sup>(1)</sup>	Global Knowledge	Combined	Skillsoft <sup>(1)</sup>	Global Knowledge	Com bined	
Pro Forma Revenue	\$534	\$318	\$852	\$514	\$288	\$802	
Pro Form a Net incom e (loss) - GAAP	(\$400)	(\$29)	(\$429)	(\$849)	(\$21)	(\$871)	
Interest expense, net	396	24	420	430	26	456	
Provision for income taxes	5	(3)	2	11	2	13	
Depreciation and amortization	164	23	187	106	19	125	
Impairment of goodwill and intangible assets	16		16	441		441	
Pro Forma EBITDA	\$182	\$15	\$196	\$138	\$25	\$164	
Non-recurring retention and consulting costs	13		13	5	1	6	
Recapitalization, financing and acquisition related	1	1	2	21	1	22	
Restructuring and contract terminations	.2	13	16	3	6	9	
Integration and migration related	7		7	6		6	
FX and other non-cash expense	5	(0)	5	10	1	11	
Stock-based compensation				-			
Other add backs	1	4	5	1	2	3	
Pro Form a Adjusted EBITDA	\$211	\$32	\$244	\$185	\$36	\$221	

Note GAA Regu had I (1) hese unaudited pro forma non with Article 11 of the SEC's esults would have been if they ect fresh start accounting for Skillsoft ct other adjustments that would be req during the periods presented or of the oft or any purchase required in Article of 33